

VISION 2019	LONG TERM OBJECTIVES
1. Robust sustainable growth We have solid economic development and growth management strategies resulting in expanded commercial, retail activity and industrial base.	✓ Robust growth: Measured by the number of new businesses, new residential development, additional tax assessment and permit activity
2. Sustainable financial model for the Town	✓ Sustainable financial model: Measured by debt ratios and a sound long range financial plan in place
3. Improved infrastructure We have an implementable 10 year capital plan including a lifecycle strategy for all assets	✓ Infrastructure: Asset management plans in place, projects able to proceed because of proper planning (shovel ready plans), roads and other infrastructure improvements
4. Effective service delivery led by a responsive, collaborative Town administration	✓ Solid administration and operations: Measured by ratepayer satisfaction (# complaints/year trending, surveys)...
5. Town Centre/Square completed and significant progress on the redevelopment of the waterfront	✓ Community Hub completed: Town Centre/Square completed measured by significant progress on the redevelopment of the waterfront, walkway, downtown and railway right of ways
6. Workplace of choice Our working environment is recognized for its progressiveness and a service culture that exceeds standard municipal benchmarks	✓ Workplace of choice Recognition as “a best place to work” measured through increased staff retention, quality of candidates, staff surveys
7. Business friendly supporting existing business and attracting viable new business	✓ Business friendly Measured by number of new businesses, retention and expansion of existing businesses, reduced residential tax burden

Our Values

Accountability, Dependability and Reliability ~ Honesty & Integrity ~ Respect ~ Teamwork & Collaboration ~ Open and Transparent



KEY PRIORITY	2014	2015	2016	2017	2018	2019	SEE APPENDIX
Infrastructure & Road Rehabilitation							A - F
Economic Development and Marketing							A - F
Official Plan/Implementing Zoning By-law							B - E
Downtown Revitalization							B - D
Waterfront Master Plan							F
Implement Recreation Master Plan							C - F
Implement Fire Master Plan							E - F



**TOWN OF ARNPRIOR STRATEGIC PLAN “AT A GLANCE”
(2015-2019)**

APPENDIX A 2014 ACTION PLAN

Infrastructure	Economic Development	Marketing
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast 4. Recreation Master Plan 5. Storm Master Plan (Sewer Separation) 6. Updating and Monitor existing Infrastructure Studies and Data 7. Engineering Design to implement Streetscape Landscape John Street/Elgin Street 8. Information Technology Strategy 9. Accessibility Planning 10. Complete Town Hall Study 11. Waste Diversion Opportunities 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Investment Readiness Strategy 4. Gap Analysis 5. Promoting Community Improvement Plan 6. Developing Partnerships 7. Support Physician Recruitment 	<ol style="list-style-type: none"> 1. Implement the new Brand 2. Communication Strategy/ Website/ Partnership Developments 3. Marketing Plan 4. Tourist Information

APPENDIX B
2015 ACTION PLAN

Infrastructure	Economic Development/ Marketing	Improved Arnprior Centric Official Plan	Downtown Revitalization
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast 4. Recreation Master Plan 5. Fire Master Plan 6. Storm Master Plan (Sewer Separation) 7. Updating and Monitor existing Infrastructure Studies and Data 8. Information Technology Strategy 9. Accessibility Planning 10. Waste Diversion Opportunities 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Promoting Community Improvement Plan 4. Developing Partnerships 5. Support Physician Recruitment 6. Implement the new Brand 7. Marketing Plan 8. Tourist Information 	<ol style="list-style-type: none"> 1. Commence OP Update, approved by County, with buy-in from Community 	<ol style="list-style-type: none"> 1. Financial Strategy Finalized 2. Design Complete and approved 3. Construction on McGonigal St.

APPENDIX C
2016 ACTION PLAN

Infrastructure	Economic Development/ Marketing	Improved Arnprior Centric Official Plan	Downtown Revitalization	Implement Recreation Master Plan
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast (20 yrs) 4. Fire Master Plan 5. Storm Master Plan (Sewer Separation) 6. Updating and Monitor existing Infrastructure Studies and Data 7. Information Technology Strategy 8. Accessibility Planning 9. Waste Diversion Opportunities 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Promoting Community Improvement Plan 4. Developing Partnerships 5. Support Physician Recruitment 6. Marketing Plan 7. Tourist Information 	<ol style="list-style-type: none"> 1. Complete OP Update, approved by County, with buy-in from Community 	<ol style="list-style-type: none"> 1. Construction on John St./McGonigal St./Madawaska St. 2. Storm outlet construction 	<p>Follow through on key recommendations:</p> <ul style="list-style-type: none"> • Replaced Parks Tractor • Village Creek outdoor rink • Upgrade play areas to AODA Std. • NSC Chiller replacement • OP Policies review

APPENDIX D
2017 Action Plan

Infrastructure & Road Rehab.	Economic Development/ Marketing	Improved Arnprior Centric Official Plan	Downtown Revitalization	Implement Recreation Master Plan
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast 4. Fire Master Plan 5. Storm Master Plan (Sewer Separation) 6. Updating and Monitor existing Infrastructure Studies and Data 7. Information Technology Strategy 8. Accessibility Planning 9. Waste Diversion Opportunities 10. Road Rehab. 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Promoting Community Improvement Plan 4. Developing Partnerships 5. Support Physician Recruitment 6. Marketing Plan 7. Tourist Information 	<ol style="list-style-type: none"> 1. Commence Update of Comprehensive Zoning By-law to implement OP Policy 	<ol style="list-style-type: none"> 1. Elgin St./ McGonigal St. / Hugh St. construction 	<p>Follow through on key recommendations:</p> <ul style="list-style-type: none"> • NSC Facility Assessment • Trail maintenance • Liaison with County of Renfrew on Active Transportation Strategy

APPENDIX E
2018 Action Plan

Infrastructure & Road Rehabilitation	Economic Development/ Marketing	Improved Arnprior Centric Official Plan	Implement Recreation Master Plan	Implement Fire Master Plan
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast 4. Storm Master Plan (Sewer Separation) 5. Updating and Monitor existing Infrastructure Studies and Data 6. Information Technology Strategy 7. Accessibility Planning 8. Waste Diversion Opportunities 9. William St W Ph 1 Reconstruction 10. Road Rehab. 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Promoting Community Improvement Plan 4. Developing Partnerships 5. Support Physician Recruitment 6. Marketing Plan 7. Tourist Information 	<p>Complete Update of Comprehensive Zoning By-law to implement OP Policy</p>	<p>Follow through on key recommendations:</p> <ul style="list-style-type: none"> - Roof Replacement - NSC Air Conditioner - Auto Floor Scrubber 	<p>Follow through on key recommendations:</p> <ul style="list-style-type: none"> - Disposal of surplus equipment - Continued recruitment to ensure full volunteer compliment - Preplanning tours of buildings - Fire extinguisher training program - Decommissioning of the 1990 van and a reconfiguration of the ERU to a light rescue - Implement improved communications system

APPENDIX F
2019 Action Plan

Infrastructure & Road Rehab.	Economic Development/ Marketing	Waterfront Master Plan	Implement Recreation Master Plan	Implement Fire Master Plan
<ol style="list-style-type: none"> 1. Monitoring program on grants 2. Asset Management 3. Long Range Capital Forecast 4. Storm Master Plan (Sewer Separation) 5. Updating and Monitor existing Infrastructure Studies and Data 6. Information Technology Strategy 7. Accessibility Planning 8. Waste Diversion Opportunities 9. William St W Ph 2 reconstruction 10. Road Rehab 11. W/WW Plant/ Water Tower maintenance 	<ol style="list-style-type: none"> 1. Commercial Development/ Outreach Program 2. Business Retention 3. Promoting Community Improvement Plan 4. Developing Partnerships 5. Support Physician Recruitment 6. Marketing Plan 7. Tourist Information 8. Airport Special Lands Study 9. Economic & Commercial Study 	<ol style="list-style-type: none"> 1. Development of Master Plan 2. Funding Strategy 	<p>Follow through on key recommendations:</p> <ol style="list-style-type: none"> 1. Parks Mower Acquisition 2. Inventory of existing trails 3. Explore marina opportunities in conjunction with Waterfront Master Plan 4. Research best practices related to fees and cost recovery 5. NSC Working Group Recommendations 6. NSC Remediation 7. Implement programs based on Recreation Survey results 8. Launch new Recreation Management Software 	<p>Follow through on key recommendations:</p> <ul style="list-style-type: none"> - Purchase of minor capital equipment and personal protective equipment - Quint training and disposal of aerial