



Minutes of Regular Council Meeting
January 25, 2016
6:30 PM
Council Chambers, Arnprior

Present:

Mayor David Reid
Reeve Walter Stack
Councillor Ted Strike
Councillor Dan Lynch
Councillor Lynn Grinstead
Councillor Tom Burnette
Councillor Frank Dugal

Also Present:

Michael Wildman, CAO
Maureen Spratt, Town Clerk
Jennifer Morawiec, Dir. Corp. Services/Treasurer
Kaila Zamojski, Deputy Clerk
Richard Bennett, A/Manager of Financial Services
Glenn Arthur, Director of Recreation Services
Robin Smith, Town Planner

Absent: None

1. Call to Order

Mayor David Reid called the Council meeting to order at 6:30 PM and welcomed those present.

2. Roll Call

The roll was called, with all Members of Council being present.

3. Adoption of Agenda

Resolution No. 024-16

Moved by Tom Burnette

Seconded by Dan Lynch

BE IT RESOLVED THAT the amended agenda for the Regular Meeting of Council dated Monday, January 25, 2016 be adopted, with amendments (item #11 - addition of Community Development Advisory and Operations Advisory Committee Minutes, item #14 – typographical correction, and item #18 – addition of closed session item).

Resolution CARRIED

4. Disclosures of Pecuniary Interest

None

5. Question Period

None

6. Adoption of Minutes of Previous Meetings

Resolution No. 025-16

Moved by Walter Stack

Seconded by Lynn Grinstead

THAT the Minutes of the Special and Regular Meetings of Council listed under Item #6 a and b on the Agenda, be adopted (Regular Meeting of Council – January 11, 2016; Special Meeting of Council – January 13, 2016).

Resolution CARRIED

Minutes of Regular Council Meeting

7. Awards/ Delegations/ Presentations

a) **Presentations:**

i) **Canadian Juvenile Broomball Championship/Dragon Boat Races – Director of Recreation**

The Director of Recreation provided an overview of the Canadian Juvenile Broomball Championship/Dragon Boat Races, attached as Appendix A and forming part of these minutes, and responded to questions.

ii) **Ice Rental Rates – Director of Recreation**

The Director of Recreation provided an overview of the Ice Rental Rates, for the Recreation Department, attached as Appendix B and forming part of these minutes, and responded to questions.

8. Public Meetings

None

9. Matters Tabled/Deferred/Unfinished Business

None

10. Staff Reports

a) **Strategic Plan Update – CAO & Town Planner**

Resolution No. 026-16

Moved by Dan Lynch

Seconded by Walter Stack

THAT Council receives the CAO's 2015 Update, report number 16-01-25-01 regarding the Town's Strategic Plan, as information.

Report and Resolution CARRIED

The CAO and Town Planner provided an overview of the report along with a Power Point Presentation, attached as Appendix C and forming part of these minutes, and responded to questions.

Mayor Reid and Council commended staff on their great work, and continued focus of achieving the Strategic Plan's ongoing goals and objectives

b) **Pound Keeper Services/Grant Funding – Arnprior & District Humane Society – Corporate Services Administrative Assistant**

Resolution No. 027-16

Moved by Lynn Grinstead

Seconded by Frank Dugal

THAT Council receives Report No. 16-01-25-02 for information; and

THAT Council maintain the current level of funding and direct the Clerk to prepare a formal agreement to ensure that pound keeping services are met to the satisfaction of the municipality.

Minutes of Regular Council Meeting

Report and Resolution CARRIED

In the absence of the Corporate Services Administrative Assistant, the Town Clerk provided an overview of the report, and responded to questions.

11. Committee Reports and Minutes

a) **Community Development Advisory Committee Meeting Minutes – November 2, 2015**

Resolution No. 028-16

Moved by Walter Stack

Seconded by Dan Lynch

THAT Council receive the November 2, 2015 Community Development Advisory Committee Meeting Minutes as information.

Resolution CARRIED

b) **Operations Advisory Committee Meeting Minutes – October 5, 2015**

Resolution No. 029-16

Moved by Frank Dugal

Seconded by Lynn Grinstead

THAT Council receive the October 5, 2015 Operations Advisory Committee Meeting Minutes as information.

Resolution CARRIED

12. Notice of Motions

a) **Winter Sidewalk Maintenance – Councillor Dan Lynch**

Councillor Dan Lynch introduced the following notice of motion to be dealt with at the next regular meeting of Council:

WHEREAS the safety of children walking to school is a priority in the Town of Arnprior;

WHEREAS due to the creation of a new subdivision in the Town of Arnprior there is a requirement to provide a safe means of getting children to AJ Charbonneau School;

WHEREAS Frieday Street and Stonehaven Way are school bus routes there is a requirement for safe pedestrian travel;

THEREFORE I Make the Notice of Motion that the Corporation of the Town of Arnprior amend By Law 6226-13 Section B Table 6 to include sidewalk clearing of Frieday Street (Staye Court Drive to Stonehaven Way) and Stonehaven Way (from Frieday Street to Baskin Drive West).

13. Reeve's Report From County Council

Information from the following County of Renfrew meeting will be available in the Clerk's Office:

- Social Services Committee – January 12, 2016
- Health Committee – January 13, 2016

Minutes of Regular Council Meeting

- A copy of the Recommended County Council Draft 2016 Budget is also available in the Clerk's Office for review by the public.

14. Correspondence & Petitions

a) **Correspondence Package No. I-16-JAN-02**

Resolution No. 030-16

Moved by Lynn Grinstead

Seconded by Frank Dugal

THAT the Correspondence Package No. I-16-JAN-02 be received as information and filed accordingly.

Resolution CARRIED

Councillor Dan Lynch noted the following:

- Item #4 – Page 17 – Information from the Renfrew County District School Board – Planning Meeting
 - In response to Councillor Lynch the CAO noted that the Town will be sending staff representation to this meeting.
- Item #5 – Page 19 – Invitation from the Greater Arnprior Chamber of Commerce – Breakfast Meeting
 - The Greater Arnprior Chamber of Commerce is hosting a Breakfast with Mayor's David Reid and Tom Peckett on Tuesday, February 9, 2016 at the Royal Canadian Legion. The doors open at 7:00 AM with breakfast at 7:30AM. The cost is \$12.00 per person.
- Item #6 – Page 20 – OEMC – Call for Speakers
 - In response to Councillor Lynch the CAO noted that the Ministry requests speakers on specific topics, and this year those topics of discussion are Downtown Revitalization and Municipal Best Practices. The CAO may hear from the Ministry regarding speaking on the topic of Municipal Best Practices.
- Item #8 – Page 31 – Information from the Arnprior Agricultural Society – Arnprior Stampede, June 2016
 - The Arnprior Stampede is returning for their 2nd Annual event on June 10-12, 2016.
- Item #10 – Page 37 – Ottawa Valley Business – January 19, 2016 Issue #174
 - Welcome to the new business in Town called Competition Composite Inc. who have taken possession of the old Pacific Safety Products building.
- Item #11 – Page 46 – AMO – Breaking News – 2016 PJ Marshall Award
 - In response to Councillor Lynch the CAO noted that staff is currently investigating the potential of a submission to this award.
- Item #11 – Page 53 – AMO – Watch File – January 7, 2016
 - In response to Councillor Lynch the CAO noted the gas tax amounts for the next two years (2016, 2017) for the Town of Arnprior will be approximately \$246,000.

Members of Council noted the following:

Minutes of Regular Council Meeting

- Item #12 – Page 57 – Letter from Resident - 14-16 Madawaska Street Application for Financial Incentive – CIP Phase II
 - In response the CAO noted that this particular application did not meet the Council adopted CIP policy requirements, and thus is being presented to Council as information.

Mayor David Reid noted the following:

- Item #2 – Page 7-14 – Information from Ontario Power Generation - Refurbishment of Darlington Nuclear Station
 - The investment being made in this nuclear station will provide a benefit of approximately \$15 billion dollars in economic impact to the province of Ontario.
- Item #7 – Page 25 - Information from The Ontario Association of Certified Engineering Technicians and Technologists - The Ontario Technologist
 - Mayor David Reid recognized the CAO for his Provincial Publication Award which recognizes his authorship of “Coping in Today’s Fiscal Reality” which was published in the Association of Municipal Managers, Clerks and Treasurers’ magazine, Municipal Monitor, and which highlights strategies for municipalities to cope with today’s financial pressures.
- Item #8 – Page 31 - Information from the Arnprior Agricultural Society – Arnprior Stampede, June 2016
 - In response to the Mayor the CAO noted that no specific requests have been made to date and staff will wait to hear from the Arnprior Agricultural Society, with their request for support, and then bring forward a recommendation to Council for their consideration.

b) Correspondence Package No. A-16-JAN-02

Resolution No. 031-16

Moved by Walter Stack

Seconded Dan Lynch

THAT the Correspondence Package No. A-16-JAN-02 be received and that the recommendations outlined be brought forward for Council’s consideration.

Resolution CARRIED

Resolution No. 032-16

Moved by Walter Stack

Seconded by Dan Lynch

THAT Council receive the December 7, 2015 Correspondence from the Township of Madawaska Valley;

NOW THEREFORE BE IT RESOLVED THAT, the Corporation of the Town of Arnprior supports the Township of Madawaska Valley in their efforts requesting the Minister of Health and Long Term Care to re-instate incentives for physicians to practice in rural areas of Ontario; and to have the Minister return to the table with Ontario’s doctors and work together through mediation-arbitration to reach a fair deal that protects the quality, patient-focused care Ontario’s families deserve.

Minutes of Regular Council Meeting

AND FURTHER THAT copies of this support Resolution be sent to the Township of Madawaska Valley, Premier of Ontario, the County of Renfrew, MPP John Yakabuski, Federal Minister of Health, and the Ontario College of Physicians and Surgeons.

Resolution CARRIED

15. Bylaws/ Resolutions

a) By-laws

Resolution No. 033-16

Moved by Lynn Grinstead

Seconded by Ted Strike

THAT the following by-laws be and are hereby enacted and passed:

i) By-law No. 6546-16 – Interim Tax Levy

ii) By-law No. 6547-16 – Reappointment of Councillor Lynch – Committee of Adjustment

Resolution CARRIED

b) Resolutions

i) **Canadian Juvenile Broomball Championship**

Resolution No. 034-16

Moved by Lynn Grinstead

Seconded by Frank Dugal

THAT Council authorize a \$5,000 contribution to the Canadian Juvenile Broomball Championship from the Special Events operating budget 1-5-7003-4060 cc473.

Resolution CARRIED

ii) **Dragon Boat Festival**

Resolution No. 035-16

Moved by Walter Stack

Seconded by Tom Burnette

THAT Council authorize staff to coordinate a Dragon Boat Festival on July 23, 2016; and

THAT Council authorize staff to enter into a contract with Great White North for event production; and

THAT Council authorize a contribution up to a maximum of \$5,000 towards the 2016 Dragon Boat Festival.

Resolution CARRIED

iii) **Ice Rental Fees – Nick Smith Centre**

Resolution No. 036-16

Moved by Dan Lynch

Seconded by Walter Stack

THAT fees for ice rentals at the Nick Smith Centre:

Revert back to using the 35% differential in fees charged between In Town and Out of Town Adult groups; and

THAT the Town of Arnprior cease to have an Out of Town Minor Rate and instead charge Out of Town Minor Groups the same fee as In Town Adult groups; and

Minutes of Regular Council Meeting

THAT the proposed rate changes be included in the User Fees and Charges By-Law tabled on the February 8th, 2016 regular meeting of Council.

Resolution AMENDED

Resolution No. 037-16

Moved by Walter Stack

Seconded by Dan Lynch

THAT Council amend the Ice Rental Fees – Nick Smith Centre resolution.

Resolution CARRIED

Resolution No. 038-16

Moved by Walter Stack

Seconded by Dan Lynch

THAT Council delete paragraph three (3) of the Ice Rental Fees – Nick Smith Centre resolution and replace with the following wording:

“THAT the proposed rate changes be brought forward as an interim by-law to implement the changes immediately on February 8th, 2016 and also included in the User Fees and Charges By-Law, to be tabled on the February 8th, 2016 regular meeting of Council.”

Resolution CARRIED

16. Announcements

Councillor Dan Lynch made the following announcements:

- The Royal Canadian Legion in Arnprior is holding a Breakfast from 8:00 AM to 10:00 AM this Saturday, January 30, 2016 at a cost of \$7.00/ person.
- Congratulations to the Arnprior Optimist Club for another successful Winter Carnival.
- Mark your calendar June 10, 11, and 12th, 2016 for the 2nd Annual Arnprior Stampede.

Reeve Walter stack made the following announcements:

- Congratulations to the Arnprior Optimist Club for another successful Winter Carnival.
- Thank you to staff of the Recreation Department and the Fire Department for the time and effort put forward towards the Outdoor Rink on Caruso Street, as there have been many positive comments received by families using this ice surface.

Mayor David Reid noted he had the pleasure of attending the Arnprior Minor Hockey Day with Mayor Tom Peckett on January 9, 2016. There was a great turnout and it was nice to see the support for the Arnprior Minor Hockey Association.

17. Media Questions

None

Minutes of Regular Council Meeting

18. Closed Session

Resolution No. 039-16 (7:59 PM)

Moved by Tom Burnette

Seconded by Dan Lynch

THAT Council move into closed session regarding one (1) personal matter about an identifiable individual, including municipal or local board employees; advice that is subject to solicitor-client privilege, including communications necessary for that purpose pursuant to Section 239 (2)(b)(f) of the Municipal Act, 2001 (Claim).

Resolution CARRIED

Resolution No. 040-16 (8:35 PM)

Moved by Walter Stack

Seconded by Dan Lynch

THAT Council resume to Open Session.

Resolution CARRIED

Resolution No. 041-16

Moved by Lynn Grinstead

Seconded by Ted Strike

THAT Council authorize the CAO to proceed as directed in closed session.

Resolution CARRIED

19. Confirmatory By-Law

Resolution No. 042-16

Moved by Walter Stack

Seconded by Dan Lynch

THAT By-law No. 6548-16 being a By-law to confirm the proceedings of the Regular Meeting of Council held on January 25, 2016 and it is hereby enacted and passed.

Resolution CARRIED

20. Adjournment

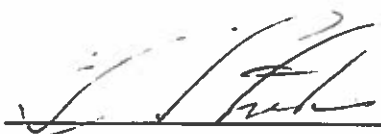
Resolution No. 043-16

Moved by Lynn Grinstead

Seconded by Frank Dugal

THAT this meeting of Council be adjourned at 8:37 PM.


Resolution CARRIED



Ted Strike, Deputy Mayor



Maureen Spratt, Town Clerk



ARNPRIOR
WHERE THE RIVERS MEET

Canadian Juvenile Broomball & Dragon Boat Races

Glenn Arthur,
Director of Recreation

Council Meeting – Monday January 25, 2016

Recommendation

- **That** Council authorize a \$5,000 contribution to the Canadian Juvenile Broomball Championship from the Special Events operating budget 1-5-7003-4060 cc473.

Background

- Canadian Juvenile Broomball Championships – April 13-16, 2016
- Since 2003 we have been chosen as the Host Community for five Championships ranging from Regional to Provincial to Canadian to World Championships in Broomball
- This Event will host 16 teams from across Canada



Background (con't)

- 700 participants, including players, Coaches, Officials
- 86 games
- 150 municipal volunteers
- Economic Impact estimated at \$242,400
- Town generally sponsors \$5,000 from our Special Event Budget for such Events



Discussion

- Opening Ceremonies will take place on Wednesday April 13, 2016 at the NSC
- Final Banquet will take place in Renfrew at the Armouries
- All of our Motels are booked
- Looking for Sponsors & Volunteers



Discussion

- This Event fits well with our Strategic Plan –Tourism and Economic Development are key elements and this Event comes in line with these strategic options



Operating Budget

- The \$5,000 Town contribution would come from the Special Events budget line (currently \$25K in the Tabled 2016 Operating Budget).
- Event Organizers estimate \$70K budget with proceeds going back into the promotion of Minor Broomball in Canada.
 - Expenses: Arena + Hall Rentals, Bussing, Officials, Banquet, Printing, Medals, Officials Accommodations, etc.
 - Revenue: Entry Fees, Banquet Tickets, Admissions, Advertising, Sponsors, etc.



7 ARNPRIOR

Dragon Boat Festival



8 ARNPRIOR

Recommendation

- **That** Council authorize staff to coordinate a Dragon Boat Festival on July 23, 2016;
- **That** Council authorize staff to enter into a contract with Great White North for event production; and
- **That** Council authorize a contribution up to a maximum of \$5,000 towards the 2016 Dragon Boat Festival.



9 ARNPRIOR

Dragon Boat Festival Background

- 2nd year of operation
- Includes both of our Dragon Boat Teams
- Robert Simpson Park/Madawaska River
- In 2015 we had 17 teams participate which added up to approximately 400 people plus close to 100 local volunteers
- Each team guaranteed 3 races throughout the day



10 ARNPRIOR

Background (con't)

- Marina is closed for the day
- Robert Simpson Park is the Team Village
- Vendors are present onsite



11 ARNPRIOR

Discussion

- Great White North would be Company that we would contract with to provide a Full Race Production
- They have provided a Payment Plan which is identical to 2015 and they have held the pricing to 2015 as well
- We would issue a call for Volunteers



12 ARNPRIOR

Discussion

- Other groups will be contacted to participate as Community Teams such as Banks, Towns in Renfrew County, local businesses, Schools, etc.
- This Event follows within the Town's Strategic Plan – Tourism and Economic Development are key components and this Event fits well into these



13 ARNPRIOR

Discussion

- In terms of Economic Development to the Town, the Ontario Ministry of Tourism Regional Economic Model indicates that an Event attracting in the order of 1,000 visitors, of which 95% are local and 5% are overnight visitors, the overall visitor spending within the community is estimated at around \$70,551



14 ARNPRIOR

Budget

- Expenses estimated at \$15,570
 - Great White North Contract \$12,659.32
 - Other costs include Radios, Rooms, Printing, Awards, etc.
- Income estimated at \$13,600
 - Includes team entry fees, sponsorship, vendor fees, 50/50 etc.



15 ARNPRIOR

Budget

- In 2015 Council authorized the entered into a contract with Great White North for event production and provided a contribution to up to a maximum of \$5,000 to the break-even point for the Event.
- The same is requested for 2016. The breakeven point is estimated at \$1,970 (\$15,570 expense - \$13,600 revenue)



16 ARNPRIOR


Questions?



• WHERE THE RIVERS MEET •

17

Appendix B



ARNPRIOR
WHERE THE RIVERS MEET

Ice Rental Rates

Glenn Arthur
Director of Recreation

Council Meeting – Monday January 25, 2016

Recommendation

- Staff recommends that fees for ice rentals at the NSC:
 - Revert back to using the 35% differential in fees charged between In Town and Out of Town Adult groups
 - And that the Town of Arnprior cease to have an Out of Town Minor Rate and instead charge Out of Town Minor Groups the same fee as In Town Adult groups.

Recommendation

- These proposed rate changes will be included in the User Fees and Charges By-Law which will be tabled on the February 8th, 2016 regular meeting of Council



Background

- In 2014 the Recreation Agreement with McNab/Braeside ceased to exist.
- Recreation user fees were amended to help minimize loss of income and better control the volume of In Town and Out of Town users of our Recreation Facilities.



Discussion

- In 2014 recreation fees were amended as follows:
 - The criteria for an “In Town” group moved from 75% to 85%
 - Out of Town Adult rate changed from 35% to 50% more than the In Town Adult rate
 - Out of Town Minor rate was changed from a rate equal to In Town Adult rate to a new Out of Town Minor rate equal to 50% more than the In Town Minor Rate



Discussion (con't)

- Hourly Ice Rentals

Winter Prime Time and all Summer Ice	Current	Proposed
In Town, Adults	\$ 169.00	\$ 169.00
In Town, Minors	\$ 130.00	\$ 130.00
Out of Town, Adults	\$ 253.50	\$ 228.15
Out of Town, Minors	\$ 195.00	\$ 169.00
Winter Non-Prime Time		
In Town, Adults	\$ 142.50	\$ 142.50
In Town, Minors	\$ 104.34	\$ 104.34
Out of Town, Adults	\$ 213.75	\$ 192.38
Out of Town, Minors	\$ 156.51	\$ 142.50



Discussion (con't)

- Tournament Fees

Tournament Rates - Ice (12-hour rental)	Current	Proposed
In Town, Adults	\$ 1,690.00	\$ 1,690.00
In Town, Minors	\$ 1,300.00	\$ 1,300.00
Out of Town, Adults	\$ 2,535.00	\$ 2,281.50
Out of Town, Minors	\$ 1,950.00	\$ 1,690.00
Tournament Rates - Slab (12-hour rental)		
In Town, Adults & Minors	\$ 1,249.48	\$ 1,249.48
Out of Town, Adults	\$ 1,874.22	\$ 1,686.80
Out of Town, Minors	\$ 1,874.22	\$ 1,249.48



Rate Comparison

- Our rates were compared to Ottawa, Smiths Falls, Pembroke and Carleton Place

Carleton Place	<u>Prime</u>	<u>No Prime</u>
- In Town Minor	\$129.50	\$101.50
- In Town Adult	\$177.00	\$151.50
- Out of Town	\$196.00	\$124.50
Pembroke		
- In Town Minor	\$103.96	\$113.00
- In Town Adult	\$163.85	\$113.00
- Out of Town	N/A	N/A



Rate Comparison

Smiths Falls	<u>Prime</u>	<u>Non Prime</u>
- In Town Minor	\$135.60	\$94.92
- In Town Adult	\$192.10	\$118.65
- Out of Town	N/A	N/A
Ottawa		
- In Town Minor	\$171.95	\$133.75
- In Town Adult	\$285.75	\$171.95
- Out of Town	N/A	N/A



9 ARNPRIOR

Rate Comparison

Tournament Fees

The only community with and actual
Tournament Fee is Smiths Falls which is
\$135.60/hour

Note that all fees include HST



10 ARNPRIOR

Discussion (Con't)

- In 2015 we lost 3 Tournaments due to lack of teams – we have noticed that Private Facilities are offering more Tournaments
- Lost Titan Day + Aces Day (out of town teams)
- Minor Groups are combining practices to save funds
- May be able to offer Adult groups earlier times than after 9pm in the future (Robinson Report)



11 ARNPRIOR

Options

- To not accept the staff recommendations and leave the User Fees as they are.
- To not accept the staff recommendations and raise the User Fees.
- Staff do not recommend either as we have compared rates with other communities and we are in the middle of the group



12 ARNPRIOR

Policy Considerations

- The proposed fee changes will be included in the User Fees and Charges By-law being tabled on February 8th, 2016 with recreation rates to come into effect on April 1, 2016



13 ARNPRIOR

Financial Considerations

- January – April there would be no change
- April – October – Summer Contracts would be affected - may increase out Try Out ice for Out of Town Minor Groups
- October 2016 – April 2017 Winter Ice Contracts would be affected
- Staff feel that there would not be a negative affect on the 2016 Budget



14 ARNPRIOR


Questions?



• WHERE THE RIVERS MEET •

15

Appendix C



ARNPRIOR
WHERE THE RIVERS MEET

Strategic Plan 2015 Update

Michael Wildman, CAO
Robin Smith, Planner

Council Meeting – Monday, January 25, 2016

Background

- In early 2015, Council directed staff to prepare a refresh of the Strategic Plan ensuring that the Priorities were still on-point and ensuring that any additional priorities and actions up to 2019 were added to the Plan.
- In June, Council adopted the Town of Arnprior Strategic Plan (Refreshed) 2015-2019.



Key Priorities (2015-2019)

1. Infrastructure – 2015
2. Economic Development/Marketing– 2015
3. Improved “Arnprior Centric” Official Plan - 2015
4. Downtown Revitalization – 2015-2017
5. Waterfront – 2018-2019
6. Implement Recreation Master Plan – 2016-2019



Background

- To ensure that adequate resources could be directed towards successfully completing the required tasks, the Key Priority Areas were further broken down into appropriate temporal periods.
- Council directed that the focus in 2015 would be Infrastructure, Marketing and Economic Development, Downtown Revitalization and the Official Plan



Background

- It should be noted that the original Strategic Plan ran from 2013-2017
- With the Refreshed Plan running from 2014-2019, several Action Plan items were commenced prior to 2015 and are now continuing into 2015 and in some case beyond.



2015 Action Plans

Infrastructure

1. Monitoring program on grants
2. Asset Management
3. Long Range Capital Forecast (annually)
4. Recreation Master Plan
5. Fire Master Plan
6. Storm Water Plan (Sewer Separation)



2015 Action Plans

7. Updating and Monitoring existing Infrastructure Studies and Data
8. Engineering Design to implement Streetscape/Landscape - John/Elgin St
9. Information Technology Strategy
10. Accessibility Planning
11. Waste Diversion Opportunities



7 ARNPRIOR

2015 Action Plans

Marketing

1. Implement the new Brand
2. Communication Strategy/Website/ Partnership Developments
3. Marketing Strategy
4. Tourist Information



8 ARNPRIOR

2015 Action Plans

Economic Development

1. Commercial Development/ Outreach Program
2. Business Retention
3. Investment Readiness Strategy
4. Gap Analysis



9 ARNPRIOR

2015 Action Plans

5. Promoting Community Improvement Plan
6. Developing Partnerships
7. Support Physician Recruitment



10 ARNPRIOR

2015 Action Plans

Improved “Arnprior Centric” Official Plan

1. Complete OP Update, approved by County, with buy-in from community



11 ARNPRIOR

2015 Action Plans

Downtown Revitalization

1. Financial Strategy Finalized
2. Design complete and approved
3. Construction underway (McGonigal St.)



12 ARNPRIOR

2016 Action Plans

Implement Recreation Master Plan

1. Approval of Plan (2015)
2. Follow through on key recommendations (2016-2019)



13 ARNPRIOR

Strategic Plan “At-A-Glance” (2015-2019)

VISION 2019		LONG TERM OBJECTIVES					
1. Robust sustainable growth We have solid economic development and growth management strategies resulting in expanded commercial, retail activity and industrial base.		✓ Robust growth: Measured by the number of new businesses, new residential development, additional tax assessment and permit activity					
2. Sustainable financial model for the Town		✓ Sustainable financial model: Measured by debt ratios and a sound long range financial plan in place					
3. Improved infrastructure We have an implementable 10 year capital plan including a lifecycle strategy for all assets		✓ Infrastructure: Asset management plans in place, projects able to proceed because of proper planning (shovel ready plans), roads and other infrastructure improvements					
4. Effective service delivery led by a responsive, collaborative Town administration		✓ Solid administration and operations: Measured by ratepayer satisfaction (# complaints/year trending, surveys)...					
5. Town Centre completed and significant progress on the redevelopment of the waterfront		✓ Community Hub completed: Town Centre completed measured by significant progress on the redevelopment of the downtown, waterfront, walkway, and railway right of ways					
7. Business friendly supporting existing business and attracting viable new business		✓ Business friendly Measured by number of new businesses, retention and expansion of existing businesses, reduced residential tax burden					

KEY PRIORITY	2014	2015	2016	2017	2018	2019	SEE APPENDIX
Infrastructure							A
Economic Development and Marketing							A
Improved “Arnprior Centric” Official Plan							B
Downtown Revitalization							C
Waterfront							D
Implement Recreation Master Plan							E

ARNPRIOR

Other Accomplishments

Corporate Services:

- Due to injury, the CAO carried out his duties remotely for 3 months. Due to summer hiatus and a highly functioning legislative agenda, the work program stayed on track despite this hurdle.
- Continued to leverage filehold, digitizing records back to the 1920's by scanning them into the system and incorporating additional maps, drawings and building permits.



15 ARNPRIOR

Other Accomplishments

Financial Services:

- Completed Water/Wastewater 10 Year Rate Study and adopted water/wastewater rates for the next 5 years.
- Review of the PSAB valuation tangible capital assets initiated to ensure accurate financial reporting.
- Collection of water/wastewater receivables, added penalty for outstanding arrears and moved to a billing system directly to the property owner.



16 ARNPRIOR

Other Accomplishments

Human Resources:

- Evaluated and updated policies: Expense Policy, Meal Allowance and Summer Student Policy.
- Part-time job evaluations and job equity completed.
- Recruitment initiative to hire an IT Support Coordinator and assisted in the major recruitment of over a dozen volunteer firefighters.
- Continued focus on health and safety initiatives



17 ARNPRIOR

Other Accomplishments

Training:

- Full-time staff attended approximately 114 different training opportunities which included seminars, webinars, and/or conferences in a variety of professional development areas such as managerial, health and safety, soft skills (i.e. leadership, team building), and training specific to job requirements.



18 ARNPRIOR

Other Accomplishments

Information Technology:

- Information technology function was transitioned from an outside third-party provider to in-house staff.
- Secure wireless access at Nick Smith Centre and Town Hall implemented.
- Retired all Windows XP computers and upgraded Office software to Microsoft Office 2013.



Other Accomplishments

Recreation:

- McNab/Braeside and Arnprior negotiated and entered into long-term Shared Use Agreements for both recreation and library services.
- Events: Priorpalooza, Cylcosportif, lawn bowling competitions of the Senior Games, Concerts in the Park, and first annual Dragon Boat Festival.
- A major renovation was undertaken at the Nick Smith Centre with the replacement of piping and resurfacing of the pool.



Other Accomplishments

Culture:

- Museum events included the 10th Annual Antique and Vintage Quilt show, Monarch Butterfly exhibit and installation of the “White Pine” in the Museum.



21 ARNPRIOR

Other Accomplishments

Public Works:

- The 2015 Rolling Road/Sidewalk Rehabilitation construction projects included Arthur Street, portions of Elizabeth and Isabella Streets, Mill Lane, Carss Street, and a portion of McNab Street.
- Reconstructed Second Avenue and Bridge Street.
- Commenced the Downtown Revitalization Project with the reconstruction of McGonigal Street from Daniel to John.
- Approximately \$1.467 million was spent on Capital Road projects.



22 ARNPRIOR

Other Accomplishments

- The River Crossing Bedding and Cover Project provided for the installation of granular material to support and protect the under-river water main.
- Cathodic protection of the water tower was replaced.
- A new backhoe and a new sweeper were purchased.
- Council appointed five (5) new firms to the Standing Offer List for Professional Engineering Services, for 2016 to 2020.



23 ARNPRIOR

Other Accomplishments

Environmental:

- Downtown recycling containers were install.
- The Eco-Friendly Weed program was continued.
- Emerald Ash Bore removal and replacement program continued, with 35 trees being removed to date and 78 replacement trees planted.
- Action plan prepared to move forward with potential redevelopment of existing Brownfield properties.



24 ARNPRIOR

Other Accomplishments

Fire Services:

- In accordance with the new Recruitment Training Program, 12 new recruits were offered positions and completed Level 1 training.
- Took possession of a new Pumper Truck in September.
- Amended the Fireworks By-law to restrict the use of flying lanterns within the Town.



Other Accomplishments

Community Development:

- Represented the Town at the City of Ottawa's Rural Showcase and Food Aid Day.
- Assisted in the refresh of the Strategic Plan and creation of Recreation Master Plan.
- Worked on the creation of an Age-Friendly Community Plan.



Other Accomplishments

- Created Downtown Business Accessibility Incentive Grant Program to assist businesses become more accessible in coordination with the Downtown Revitalization Project.
- Installed branded directional signage around the Town.
- Commenced an Employee Newsletter to keep staff aware of on-goings in all departments.



Questions?

